

Our commitment to managing your *Total Cost of Ownership* - Country Inn & Suites by Radisson® and Park Inn by Radisson®

Choice Hotels is committed to managing your total cost of ownership by maintaining a competitive fee structure and driving down distribution and customer acquisition costs across our system.

Maintaining a competitive fee structure

monthly fees properties used to pay for Opera.

year, and helps deliver more room revenue to our franchisees.

Call Forwarding (*Optional) – Properties that used Radisson's ResAdvantage and the Redirected Call Program (RCP) were enrolled into Choice's Call Forwarding program.

The Call Forwarding program is an optional program that costs 3.5% of booked GRR,

with no additional annual fees. The Call Forwarding program operates 24/7, 365 days a

Over the course of your property's integration with Choice Hotels, you have gained new functionalities and been able to benefit from some of the programs that make our franchising platform so valuable. We communicated that as new functionalities became available, fees would be changing – some would rise, some would fall, and some would be eliminated altogether.

We are providing this summary of the most material fee changes to help you better understand our fee structure and interpret our Choice invoices:

Fee changes	Annual impact
Retired fees	
• WEA – WebExtra Atlas – This fee has been retired. You can use ChoiceNOW to update property page information on ChoiceHotels.com at no cost.	\$1,300 Savings
Salesforce licenses – This fee has been retired. Under Choice, you will no longer have to pay for Salesforce licenses, saving you \$330 per year.	\$330 Savings
Info Security Program Support fee – This fee has been retired. You will no longer have to pay \$250 per year for Radisson's Information Security program and no longer have to submit annual PCI compliance attestations.	\$250 Savings
Fee changes	
• ChoiceU – Access to Choice's learning management program is more expensive than the program provided by Radisson (\$375 / each quarter). We invested heavily in making our learning management system effective for everyone – from owners to staff – and we hope you and your teams have seen its value.	\$1,350 Additional
Annual Convention – Radisson Annual Convention fee was \$1,995 per person. The 2024 Choice Convention fee is under review and is projected to deliver savings for Radisson hotel attendees.	Savings
Net new fees	
• CrowdStrike – One of your legal and regulatory responsibilities as a merchant is to protect customer financial and personal data. CrowdStrike Security Services provides our franchisees with software-based cyber security that helps protect their computers and guest data at a cost of \$60 per month. We leveraged our scale and negotiated directly with CrowdStrike to secure competitive pricing for all of our franchisees.	\$720 Additional
ECM Commitment to Green – As a part of the Choice network, your property will be able to leverage the Energy Collection & Measurement (ECM) Utilities Savings Dashboard powered by Schneider Electric. The program costs \$18 per month and can help benchmark your energy and water use as well as identify cost savings opportunities. ECM will be rolled out to all Radisson properties in April of 2024.	\$216 Additional
Fee changes that will vary from property-to-property	
 PMS fees – Fees to support our proprietary property management system, choiceADVANTAGE, range from \$4-\$9 per room, per month (depending on the number of rooms in your property). Fees for choiceADVANTAGE are, on average, less than the 	Varies property-to property, depender on room count

Varies property-to property, dependent on call volumes



Our commitment to managing your Total Cost of Ownership

Driving distribution and customer acquisition costs down

We work to drive low-cost business to your properties every day through our digital platforms (ChoiceHotels.com and the Choice Hotels app) and by engaging our 60M+ Choice Privileges loyalty members. Additionally, we leverage our scale as a global enterprise to lower 3rd party distribution costs.

Distribution-related fee changes will vary from property to property depending on a variety of factors – most importantly how much business was generated through that channel in a particular month. Here are the most important changes to your distribution fee structure:

Loyalty fees - Choice Privileges

Rewards program fee

5% Room revenue

Choice assesses a fee of 5% of the room revenue for qualifying stays from Choice Privileges members, which is consistent with the fee Radisson Hotels Americas assessed for its loyalty program.

Reward night redemptions and waivers

Here's how reward night redemptions and waivers have changed:



Reward Night (SRD) Redemption / Reimbursement Model – Choice Privileges uses a different
calculation than Radisson Rewards Americas to reimburse properties for reward nights which is
aligned with your property's average daily rate (ADR). For additional detail, check out the Choice
Privileges page on ChoiceCentral.com.



 Points Plus Cash Reimbursement Model – Points Plus Cash room nights will be reimbursed identically to normal Reward Nights, aligned with your property's ADR.



• On-Property Enrollments – Choice does not waive the 5% Rewards Program Fee assessed for all qualifying stays from Choice privileges members if the member enrolled on-property.

3rd Party Distribution Partners

\$7.70 per reservation

• Global Distribution System (GDS) – As part of the Choice system, your property is now available on more booking channels through the GDS. To cover the expenses of our partners including Sabre, Amadeus, and Travelport, GDS fees are \$7.70 per reservation.

2.7% Room Revenue • Pay for Performance Consortia Program – Choice's Pay for Performance Consortia Program costs 2.7% of the room revenue generated, which will be less, on average, than the fees charged under Radisson's structure.

10% Room Revenue Choice Hotels Enhanced Reservation Program (CHERP) – Choice invests to move
 ChoiceHotels.com to the top of the search results through a variety of paid digital marketing tactics
 to make direct bookings the first option for guests. Reservations booked as a direct result of these
 digital marketing tactics are charged a fee of 10%, which is consistent with what Radisson charged
 for its equivalent program (known as DPP).



OTA (Online Travel Agency) Commission Rates – We're actively working to reduce the commission rates you pay to OTAs. We communicated in October that we reached a multi-year Expedia agreement, lowering the commission rates for Country Inn & Suites and Park Inn-branded properties by 1%. Besides Expedia, we are in the process of securing contracts with other distributors and will communicate updates to you as soon as they are finalized.

Case Study

A Country Inn & Suites property with \$2M in GRR that generates \$500k of revenue from Expedia could realize





annually with the lower Expedia commission rate with Choice.



CHOICE Invoice side-by-side comparison

Contractual Charges (Marketing, Reservation, System, and Franchise Fees)

Radisson Hotels Americas Invoice

MM/YYYY - Rm Sales \$\$.\$\$ @ #.##% Marketing Fees Reservation Fees MM/YYYY - Rm Sales \$\$.\$\$ @ #.##% MM/YYYY - Rm Sales \$\$.\$\$ @ #.##% System Fees MM/YYYY - Rm Sales \$\$.\$\$ @ #.##% Royalty Fees

Item Type

*Rates are contractdependent \$\$.\$\$ \$\$.\$\$ \$\$.\$\$

Choice Hotels Invoice

	,			
CONTRACTUAL CHARGES (MM/DD - MM/DD)	BASE RATE	AMOUNT	TAX	TOTAL
MARKETING FEE	1			
Marketing Assessment	\$\$.\$\$ #.##%	\$\$.\$\$	\$.\$\$	\$\$.\$\$
	TOTAL MARKETING FEE	\$\$.\$\$	\$.\$\$	\$\$.\$\$
RESERVATION FEE	1			
Reservation System Assessment	\$\$.\$\$ #.##%	\$\$.\$\$	\$.\$\$	\$\$.\$\$
	TOTAL RESERVATION FEE	\$\$.\$\$	\$.\$\$	\$\$.\$\$
System FEE	i i			
System Fee	\$\$.\$\$ #.##%	\$\$.\$\$	\$.\$\$	\$\$.\$\$
	TOTAL SYSTEM FEE	\$\$.\$\$	\$.\$\$	\$\$.\$\$
Franchise FEE	1			
Franchise Fee	\$\$.\$\$ #.##%	\$\$.\$\$	\$.\$\$	\$\$.\$\$
	TOTAL FRANCHISE FEE	\$\$.\$\$	\$.\$\$	\$\$.\$\$
TOTAL CONTRACTUAL CHARGES		\$\$.\$\$	\$.\$\$	\$\$.\$\$

3rd Party Distribution and GDS fees

Item Type

Radisson Hotels Americas Invoice

MM/YYYY - Third Party Rez ## @ \$\$.\$\$ (US Dollars) (CRS Third Party Invoice and 3rd Party Reservation Third Party Reservation Fees OnLine Charge Summary report)

*Radisson combined GDS fees within one line item

Choice Hotels Invoice

STAY-BASED (MM/YY - MN	1/YY)	BASE RATE	AMOUNT	TAX	TOTAL
DISTRIBUTION					
3rd Party Distribution	l *3 rd Party Distribution fees		\$\$.\$\$	0.00	\$\$.\$\$
GDS	I are separated from GDS fees		\$\$.\$\$	0.00	\$\$.\$\$
	_	TOTAL DISTRIBUTION	\$\$.\$\$	0.00	\$\$.\$\$

Breaking out Travel Agent Commissions

Radisson Hotels Americas Invoice

Item Type	Item Description	
Travel Agent Commissions	MM/YYYY - CentTA Comm Amt Paid UNITED STATES \$\$.\$\$ Hotel code and name Detail report published on NTT (TACS). Departures MM/DD/YYYY - MM/DD/YYYY CONSORT	*F aq E.
Pay for Performance	Hotel code and name Detail report published on NTT (TACS), Mon YYYY Departures MM/YYYY-rm nights ## @ \$.\$\$\$USD +trsc fee ## @ .\$\$ = \$.\$\$\$USD	W

Radisson included travel agency commissions, Expedia, CHERP, and other eMarketing fees within Travel Agent **Commissions**

0.00

\$\$.\$\$

Choice Hotels Invoice

STAT-DASED (IVIIVI) TT - IVIIVI) TT)
MARKETING
Affiliate eMarketing Program
CHERP
Corporate (Split) Commission
General Sales Agent (GSA) Commission
TMC & Consortia Pay For Performance Program (PFP)

CTAY BACED (BARA NOV. BARA NOV.)

*Choice separates travel \$\$.\$\$ 0.00 \$\$.\$\$ agent commissions, giving \$\$.\$\$ \$\$.\$\$ franchisees more visibility \$\$.\$\$ 0.00 \$\$.\$\$ into their fee structure \$\$.\$\$ \$\$.\$\$ \$\$.\$\$ 0.00 \$\$.\$\$

TOTAL MARKETING

\$\$.\$\$

Note: The Franchise Agreement controls all fees paid by franchisees.